



RTCA, Inc.
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PROGRAM MANAGEMENT COMMITTEE MEETING SUMMARY

March 10, 2026

RTCA Paper Number: 065-26/PMC-2821

AGENDA ITEM 1: WELCOME AND INTRODUCTIONS

Program Management Committee Chair Dr. Chris Hegarty called the meeting to order at 9:00am Eastern Standard Time. He invited all present to introduce themselves and then asked the virtual participants to introduce themselves.

Chair Hegarty recognized new Program Management Committee Member Roy Alcantara of the Boeing Company and welcomed him to his first Program Management Committee meeting.

Chair Hegarty asked RTCA, Inc. to present the policy slides. Senior Program Director Mahesh Balakrishna reviewed the RTCA, Inc. policies related to Anti-Trust, Export Compliance, Intellectual Property, Membership and no recording of RTCA, Inc. meetings.

AGENDA ITEM 2: REVIEW / APPROVE

A. Meeting Summary December 16, 2025

Chair Hegarty asked the PMC Members to consider approving the meeting summary from the December 16, 2025, meeting of the Program Management Committee. Two comments were received on the draft summary. Member Don Kauffman of Honeywell asked for an editorial correction, and Member Donny Morrow of ALPA asked for a correction to the summary related to the discussion and approval of RR-004A. Chair Hegarty asked for a motion to approve the summary as corrected. Member Kauffman so moved, and Member Morrow seconded. The motion passed unanimously.

B. Administrative Terms of Reference Changes

Chair Hegarty asked PMC Secretary Rebecca Morrison of RTCA to present the two Administrative Terms of Reference changes for the Program Management Committee to consider. Secretary Morrison stated that the new Government Authorized Representative for SC-227 would be John Barry of the FAA replacing Barry Miller of the FAA who has retired, and the new Government Authorized Representative for SC-240 would be Thuan Nguyen of the FAA replacing Brenda Ocker of the FAA. Chair Hegarty called for a motion to approve these Terms of Reference changes. Member Steve Horvath of Garmin so moved, and Member Kauffman seconded. The motion passed unanimously.

AGENDA ITEM 3: RTCA PRESIDENT'S REPORT

President and CEO Carol Huegel shared the following remarks concerning the activities at RTCA, Inc since the last Program Management Committee meeting on December 16, 2025.



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Ms. Huegel highlighted the following:

1. She thanked everyone for joining the Program Management Committee meeting today.
2. She acknowledged the receipt of the NTSB Recommendations that were sent to Chair Hegarty and PMC GAR DeCleene. She noted that RTCA, Inc. received a recommendation from the NTSB several years ago in its capacity as a Federal Advisory Committee, however in its current role as an independent Standards Development Organization, it is not required to respond to recommendations. Because RTCA and the NTSB share an unwavering commitment to aviation safety, RTCA intends to promptly respond to the communication noting that the current status of the ACAS Xr MOPS can be found on our website.
3. RTCA is tracking both the ROTOR Act and the ALERT Act and the potential impact on RTCA, Inc technical products.
4. Priorities this year for RTCA – Elevating our members’ experience, which includes investing in a new Learning Management System and implementing the next generation of AerOpus.
5. The team has increased its focus on data analytics to better understand the status of the Special Committees relative to the scope and schedule in the approved Terms of Reference. Ms. Huegel shared with the PMC in February of 2024 RTCA, Inc. anticipated 27 technical products would be published in 2024. We published 20. At the beginning of 2025 we anticipated 27 technical products would be published, and we published 18. We will continue to assess the data and make needed adjustments to our processes to mitigate the risk of overpromising and under delivering to our member organizations.
6. RTCA has participated in/plans to participate in the following industry forums in 2026:
 - a. Carol attended the FAA’s BEYOND Phase 2 meeting in January, supporting the University of Alaska Fairbanks BEYOND team.
 - b. Mahesh will attend the ICAO RPAS Panel in Montreal in March followed by the AUVSI Xponential forum in Dusseldorf where he will speak on a panel focused on the value of standards development
 - c. Carol will attend the EUROCAE Symposium in Dublin in April. In May, Carol and Rebecca will attend Airspace World in Lisbon.
7. Topics for workshops/webinars in the first half of 2026 will include additional AI workshops, LEO PNT, surface awareness technologies, and Electronic Conspicuity.

Ms. Huegel invited questions, and there were none.

AGENDA ITEM 4: COMMITTEE DELIVERABLES

- A. DO-409, Minimum Operational Performance Standards for Depiction of Navigational Information on Electronic Map Displays and for Electronic Aeronautical Chart Displays, Presented by SC-227: Standards of Navigation Performance

SC-227 Chair Ellen McGaughy of Collins Aerospace and SC-227 WG-3 Lead Andrew Riedel of Jeppesen presented the document to the PMC for approval. They reviewed the distribution of comments received during the final review and comment process and stated the one non-concur that was received was successfully resolved.

Chair McGaughy welcomed the new GAR, and recognized Barry Miller's years of service to create and improve Required Navigational Performance standards and noted he would be greatly missed.

Chair Hegarty asked if there would be a new TSO to support the new technology for electronic aeronautical chart data displays. Mr. Riedel asked John Barry, the current GAR, for an update. Member Horvath stated that this document is more than an update to DO-257B. There is overlap, but to his knowledge this was the first DO that would support two different TSOs. He indicated that Brad Miller of the FAA was involved with these discussions and indicated he had coordinated the plan to reference DO-409. Rob Bouza of the FAA said that the FAA Report on future documents reflects a designator before a DO number is assigned. Secretary Morrison stated that we now assign a DO designator at the beginning of FRAC, but we do not change the TOR to reflect that designator.

Chair Hegarty called for a motion to approve DO-409 for publication. Member Horvath so moved, and Member Morrow seconded. The motion passed unanimously.

Chair McGaughy continued with an update on the status of SC-227. She said that the work to update DO-236 and DO-283 should continue, and while the group is making progress, the group may bring a Terms of Reference update to the PMC if a delay is anticipated.

AGENDA ITEM 5: PAST ACTION ITEM REVIEW

- A. Action Item 202512001: RTCA to form an ad hoc, led by Member Horvath, and to work with EUROCAE to create a drafting guide for Supporting Information and give guidance on criteria to add Supporting Information to a Special Committee's Terms of Reference.

Assigned: 12/2025

Status Update: 3/2026

Member Horvath presented the summary of the ad hoc meeting that was held on February 4, 2026. The results of the ad hoc were that SC-216 will modify the scope of their Terms of Reference under Agenda Item 10-C. Their RTCA Report is proposed to follow the format established by SC-240 to include topic papers related to published standards.

Member Horvath said that he and Secretary Morrison would work together to provide the summary of the ad hoc to all PMC members and create a first draft of a drafting guide for



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supporting information. Further, he stated he would lead the next meeting of the ad hoc before the PMC meeting on June 23, 2026.

Chair Hegarty clarified that the assertion of “no shall statements” will only be for supporting information and not for MOPS. He continued that any PMC member is welcome to attend the next meeting of the ad hoc group.

A status update will be provided at the next PMC Meeting on June 23, 2026.

B. Action Item 202512002: RTCA to submit the approved minutes from SC-239’s plenary meetings to the FCC docket and continue submitting approved minutes after each plenary.

Assigned: 12/2025

Status Update: 3/2026

Secretary Morrison provided an update that RTCA, Inc. will provide the summary from SC-239 Plenary #21 and SC-239 Plenary #22 to the FCC docket once the summary of Plenary #22 was approved by the membership of SC-239. A ballot was opened to approve the draft minutes. The submission is expected no later than March 27, 2026.

This action will be kept open and updated at each PMC meeting until the Radar Altimeter MOPS is published.

C. Action Item 202512003: RTCA to form an Ad Hoc led by Member Jens Hennig to discuss where and how RTCA should address jamming and spoofing in RTCA standards.

Assigned: 12/2025

Status Update: 3/2026

Member Hennig presented a summary of the meeting of the ad hoc group held February 25, 2026. The result of the ad hoc was affirmation that SC-242 would not need to detail how to address spoofing and jamming of radio frequency (RF) signals, however the guidance document that is being produced should reference the MOPS drafting guide Section 1.6 which addresses security considerations for Special Committees drafting MOPS. It was noted that this section does not currently provide guidance on spoofing or jamming radio frequency signals. RTCA is already planning to update the drafting guides in the second half of 2026. As one of the updates, RTCA will update Section 1.6 of the MOPS drafting guide to add wording related to addressing spoofing and jamming of RF signals in all MOPS.

This action is closed.

D. Action 202512004: GAR DeCleene to provide an update on the interagency position on standards needed for C-UAS.

Assigned: 12/2025

Due: 03/2026



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GAR DeCleene stated that he has no update on this topic. Secretary Morrison inquired if the action could be kept open to keep the discussion active at the PMC. GAR DeCleene stated no standards need had been identified for Counter UAS, but that a need may come up in the future. Chair Hegarty suggested the action be kept open.

This action will be revisited at the next PMC meeting on June 23, 2026.

- E. Action Item 202509001: RTCA to coordinate with EUROCAE on estimating the impact of a change from using Magnetic North to True North on existing RTCA standards.

Assigned 9/2025

Due: 12/2025

Status Update: 3/2026

Senior Program Director Mahesh Balakrishna of RTCA stated that after coordination with EUROCAE, it was agreed we not take any further steps to estimate the impact until we receive an official request from ICAO.

This action is closed.

- F. Action Item 202506001: RTCA, Inc., to provide information on any alternatives RTCA, Inc has identified to release technical data outside of the existing Special Committee process once the committee has reached consensus on the ITM values.

Assigned: 6/2025

Status Update: 3/2026

President and CEO Huegel expressed that due to the release of the FAA's Notice of Proposed Rulemaking, which used the ITM, values discussed in the SC-239 deliberations there is no need to provide an ITM document from RTCA, Inc.

This action is closed.

AGENDA ITEM 6: OUT of CYCLE ACTIONS SINCE DECEMBER 16, 2026 PMC MEETING

- A. Submit SC-246, SC-247, and SC-214 Terms of References for final approval after minor editorial modifications and the EUROCAE TAC's approval of WG-78
- B. Submit SC-245 (pending) for a Terms of Reference Approval when the TOR is complete

Secretary Morrison presented the results of the Out of Cycle ballots on all four Terms of Reference that were approved by ballot by PMC members. Chair Hegarty inquired about a GAR for SC-245. Rob Bouza of the FAA stated the FAA would report back. Prior to the conclusion of the PMC meeting, Mr. Bouza confirmed that the FAA would provide a GAR for SC-245. Secretary Morrison said RTCA would present the updated TOR at the PMC Meeting on June 23, 2026.

AGENDA ITEM 7: REGULATOR UPDATES

A. FAA Actions Taken on Previously Published Documents – Report

Mr Bouza presented an update on the FAA’s actions and planned actions regarding reference(s) to RTCA, Inc publications. He highlighted that the SC-228 documents had been called out in TSOs for Detect and Avoid and Air-to-Air radar for surveillance. Advisory Circulars (ACs) are planned and will be released for public comment soon. Two other ACs, addressing equipment standards and lithium batteries are also on track to be published soon.

Member Horvath asked about the delay of an AC publication which provides installation guidance associated with new TSOs. He commented that it could introduce issues of efficiency.

Mr. Bouza responded that ACs take longer to publish at the FAA.

Chair Hegarty asked if the FAA had determined if they would reference DO-401A, planned to be published in 2027, as the basis for a TSO for dual frequency multi-constellation GNSS technology or would the FAA wait for Revision B of the standard. Mr. Bouza replied that this issue is still under discussion.

Chair Hegarty thanked Mr. Bouza for his report.

B. EASA Action Status Summary – Report

Mr. Xavier Audouze presented an update highlighting new rulemaking and planned actions from EASA. His topics included updates for EASA Part 21, EASA Part 26 / SC-26, EASA CS-25, EASA CS-27 / SC-29, EASA CS-ACNS, EASA CS-23, and New Rulemaking items for EPAS 2026.

No questions were raised.

Chair Hegarty thanked Mr. Audouze for his report.

AGENDA ITEM 8: SPECIAL COMMITTEES CHAIR’S REPORTS

Secretary Morrison stated that the Chair Reports were delivered to the members of the PMC and asked if there were any questions. Member Horvath asked about the Chair Report from SC-244 that mentioned that EASA was no longer participating in the committee. Secretary Morrison said she would send the Chair Report from SC-244 to Mr. Audouze and Mr Hette Hoekma of EASA so they could look into the decision.

AGENDA ITEM 9: INTERNATIONAL COORDINATION

A. EUROCAE Activities – Report

Ms. Anna Guegan of EUROCAE presented an update of the activities underway at EUROCAE. She reviewed a list of documents in open consultation and published since the December 16, 2025, PMC Meeting.



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Ms. Guegan continued to inform the PMC that the EUROCAE Datalink Leadership Workshop would be held annually and that leadership of Special Committees working jointly with EUROCAE Working Groups would be invited to attend.

Ms. Guegan also said the GNSS Resilience Workshop had been completed and the recommendations had been provided to the EUROCAE Technical Advisory Committee (TAC). She also noted that Eric Bouchard of Dassault Aviation, was retiring from Dassault and as the Chair of the EUROCAE TAC.

Chair Hegarty asked Anna to wish retired TAC Chair Bouchard our best and thanked him for all his contributions over many years of coordination between RTCA and EUROCAE.

Secretary Morrison asked if Ms. Guegan would provide the detailed recommendations from the GNSS workshops. Ms. Guegan agreed to provide them for the members of the PMC and the members of SC-159.

B. RTCA Update on ICAO Activities

Secretary Morrison said she had presented a joint information paper at the meeting of the ICAO FSMP on March 10, 2026 in collaboration with Mark Watson from EUROCAE. She also said that Mahesh Balakrishna would be attending the ICAO RPAS panel the following week and RTCA had created a flimsy to highlight the need to create objective criteria from which standards are referenced in ICAO SARPs.

AGENDA ITEM 10: SPECIAL COMMITTEE UPDATES

A. SC-159 - Navigation Equipment Using the Global Navigation Satellite System (GNSS) - Terms of Reference Update

This item was removed from the agenda for the meeting.

B. SC-186 - Automatic Dependent Surveillance – Broadcast - Terms of Reference Update

Secretary Morrison stated that RTCA, Inc provided the Terms of Reference approved at a plenary of SC-186 in February for PMC members. Because RTCA, Inc had not yet selected a chair, RTCA was not seeking approval of the Terms of Reference. She noted that the GAR for SC-186, Matt Haskins was on the phone and invited technical questions.

Member Horvath asked if there was coordination between SAE G-10S and the work being done by SC-186. Secretary Morrison replied that RTCA does not have a formal relationship of coordination with SAE, but that individual experts could be invited for limited participation by the Co-chairs of SC-186 once named.

C. SC-216 - Aeronautical Systems Security - Terms of Reference Update

SC-216 Co-chair Siobvan Nyikos of Boeing presented an update to the Terms of Reference requesting to change the title of their RTCA Report to “Discussions Related to Aeronautical Information System Security (AISS) Standards” and making a minor change in the description of DO-355B. Co-chair Patrick Morrissey of Collins Aerospace added

that the group may seek a delay in the completion of DO-355B, and that SC-216 was going to create and track a risk register for the completions.

Member Kauffman asked about the titles of other documents in the Terms of Reference and whether there were shall statements in the guidance documents. After further discussion, Member Horvath said he would add this item to the agenda of the next meeting of the Supporting Information Ad Hoc and would report back at the next Program Management Committee meeting.

Chair Hegarty asked for a motion to approve the changes to the Terms of Reference. Member McDowell so moved, and GAR DeCleene seconded. The motion passed unanimously.

D. SC-228 - Minimum Performance Standards (MPS) for UAS - Terms of Reference Update

SC-228 Chair Brandon Suarez presented the Terms of Reference update showing that the C2 Cellular MOPS had not yet completed comment resolution for comments received during Final Review and Comment/Open Consultation with EUROCAE. Chair Suarez said that all comments received by RTCA were resolved, and the group was working on comments received by EUROCAE and from EASA.

Member Horvath asked why the designator was not updated in the Terms of Reference change to be DO-410. Secretary Morrison clarified the designator for a DO was assigned when a document entered the Final Review and Comment period, but it isn't normally updated in the TOR until after publication.

Chair Hegarty asked for a motion to approve the Terms of Reference. Member Horvath so moved, and GAR DeCleene seconded. The motion passed unanimously.

E. SC-230 - Airborne Weather Detection Systems - Terms of Reference Update

SC-230 Co-chair Ven Sishtla of Collins Aerospace presented the Terms of Reference update requesting to add an Internal Report which would detail the changes to be proposed for DO-220B, the weather radar MOPS, to address the susceptibility of weather radars to radio frequency interference.

Member Morrow asked about mentioning that additional support from end users is needed, and the type of end user being sought. Co-chair Sishtla answered that the help they are asking for is for airlines and OEMs to use the previously published RR-004A to communicate the importance of the airborne weather radar systems.

Chair Hegarty asked about item 8 in the scope of the Internal Report. Co-chair Dawn Gidner answered it is about the coordination with SC-206 and their desire to report airborne weather radar observations.

Secretary Morrison noticed that an Internal Report being written by SC-206 is listed as a reference document in the Terms of Reference. As Internal Reports are not available

outside of committee membership and PMC members, she asked for that item to be removed. The Terms of Reference was edited at the meeting.

Chair Hegarty asked for a motion to approve the Terms of Reference as amended. GAR DeCleene so moved, and Member Morrow seconded. The motion passed unanimously.

F. SC-239 - Low Range Radar Altimeters – Update

SC-239 Co-chairs Seth Frick of Honeywell and Jean-Luc Robin of Airbus presented an update on the progress that had been made on the Radar Altimeter MOPS since the December 16, 2025 PMC meeting. Co-chair Frick reported that at the February plenary at EUROCAE, the joint group continued focusing on reviewing requirements for suitability which is one of the validation criteria to prepare for Final Review and Comment. Member Kauffman asked if one RTCA member on the committee will validate every requirement in the draft MOPS. Co-chair Frick replied that the way the validation process is set up, no single member can validate all of the requirements because different requirements address different classes. Some requirements will need to be validated by OEMs to assess the support of functions at the aircraft level.

Secretary Morrison, who serves as the Program Director for SC-239, presented the current risk register highlighting the risk of available subject matter experts to complete validation due to parallel industry activities.

Member Morrow asked Co-chair Frick to give context on the risk as the validation process for meeting the proposed FAA rule is not the same as the validation process for the Radar Altimeter MOPS.

Co-chair Frick responded that while the ITM values in the MOPS align with the rule (mostly) the TSO requirements are not the same as the requirements in the draft MOPS. Mr. Frick expressed his view that industry needs to validate the current requirements with the ITM values to meet the proposed FAA rule. The MOPS provides a different set of requirements that must be validated under the ITM values which SC-239 have reached consensus on.

Member Kauffman asked if there is something the PMC can do to raise awareness of the need to complete the MOPS. Member Jens Hennig of GAMA asked if there is a request for the PMC to send a letter to radar altimeter manufacturers. Co-chair Frick replied that it is not just radar altimeter manufacturers, but also aircraft OEMs and system integrators, who need to engage in validation efforts.

Member Kauffman further remarked that nothing had changed and the risks relative to the schedule remained high. President and CEO Huegel responded that she respectfully disagreed with the statement that nothing had changed and referenced the introduction of the risk register following the six SC-239 Ad Hoc meetings that took place in 2024. She encouraged the continued use of the risk register to objectively and proactively identify and monitor risks associated with the ToR. Ms. Huegel also reinforced her opening remarks

relative to the data analytics discipline that has been introduced among the RTCA team to measure and monitor Special Committee progress .

Chair Hegarty thanked the SC-239 Co-chairs for the presentation.

G. SC-244 - Take-off Performance Monitoring System Strategy - Terms of Reference Update

SC-244 Chair Tom Landers presented a change of date to complete the MOPS for a Takeoff Performance Monitoring System delaying publication until June 2027. Chair Landers stated this change was to align with the dates in the EUROCAE WG-129 Terms of Reference. Chair Hegarty asked for a motion to approve the change. PMC Member Mike McDowell so moved, and GAR DeCleene seconded. The motion passed unanimously.

AGENDA ITEM 11: OTHER BUSINESS

A. Potential new Special Committee for LEO-PNT

Mr. Brian Schipper and Mr. Peter Bracken of Honeywell presented some background about the potential for new standards to use Low Earth Orbit Position Navigation and Timing (LEO PNT) in aviation systems. They provided a summary of current and future providers and suggested that the standards could be created similar to the standards created by SC-159 for GNSS.

Secretary Morrison said that RTCA is confident that convening a workshop of RTCA members to discuss potential standards needs could help to advance the discussion and identify next steps

Member McDowell asked if an Ad Hoc would also be needed to guide the workshop.

President and CEO Huegel asked what the purpose of an Ad Hoc would be.

Member McDowell replied that an Ad Hoc might be useful if RTCA, Inc decided to move forward with a new Special Committee. Many of the signals in space technologies have not been developed to standards. Member Kauffman agreed and noted that LEO PNT was operating in different bands.

Chair Hegarty stated that he thought the workshop would be a reasonable approach, but RTCA should stay aware of other activities in June including an international workshop on the topic the United Nations International Committee on GNSSs (ICG) is hosting.

Member Horvath asked what operational approvals will be needed. Member Kauffman answered this would be part of what is discussed at the workshop. Member Morrow added that LEO PNT was not operating in safety spectrum allocations.

Chair Hegarty thanked Mr. Schipper and Mr. Bracken for their presentation.



B. Spectrum Notice of Proposed Rulemaking (NPRM) Update

GAR DeCleene gave an update on the status of the NPRM saying the commenting period had closed on March 9, 2026, and the FAA was reviewing the comments. The FAA is supporting the FCC for the upcoming auction. The comments are posed in the docket, and the FAA is interested in achieving compatibility.

C. RTCA, Inc. Awards Refresh

Secretary Morrison presented the rationale for the new structure for 2025 Committee Awards. 38 nominations have been received in three categories: Excellence, Chair, and Legacy. RTCA also has a category for a New Voice award, but no nominations were received. The list of awardees will be provided to the PMC members prior to the meeting on June 23, 2026.

Chair Hegarty asked how to encourage more nominations for the New Voice award. Secretary Morrison said the Standards and Technologies team would provide more information about the awards program in plenary sessions in 2026.

AGENDA ITEM 12: SCHEDULE for COMMITTEE DELIVERABLES and NEXT MEETING DATE

Committee Technical Products for consideration at the June 23, 2026, PMC Meeting:

SC	Deliverable Product Description
SC-206	Internal Report: Recommendations Possible Standards to Support Aircraft-Based meteorological Observation Dependent Applications
SC-213	<i>Vision systems for Innovative Aerial Services / Advanced Air Mobility (IAS/AAM) and Helicopters in low visibility and night operations</i>
SC-213	eXternal Vision System (XVS) technology for aircraft piloted by crew members on-board

Secretary Morrison advised that the item in italics was not expected to be completed in time for the June 23, 2026, meeting of the Program Management Committee meeting.



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Terms of Reference Updates needed at the June 23, 2026, PMC Meeting:

SC	Deliverable Product Description
SC-213	Enhanced Flight Vision Systems/Synthetic Vision Systems, (EFVS/SVS)

Future Meeting Dates:

June 23, 2026

September 24, 2026

Tuesday December 15, 2026

Tuesday March 23, 2027

AGENDA ITEM 13: SUMMARY of ACTION ITEMS TAKEN DURING MEETING

New Actions:

Action Item 202603001: RTCA to provide an update on the status of the RTCA Drafting Guides and the assigning of DO designators.

Assigned: 3/2026

Due Date: 6/2026

Action Item 202603002: RTCA to report back on the LEO RF PNT Workshop.

Assigned: 3/2026

Due: 06/2026

Actions Remaining Open:

Action Item 202512002: RTCA to submit the approved minutes from SC-239's plenary meetings to the FCC docket and continue submitting approved minutes after each plenary.

Assigned: 12/2025

Next Status Update: 6/2026

Action 202512004: GAR DeCleene to provide an update on the interagency position on standards needed for C-UAS.

Assigned: 12/2025

Next Status Update: 6/2026

Out of Cycle Approvals prior to the June 23, 2026, Program Management Committee Meeting:

1. SC-186 Terms of Reference Approval once Co-chairs are identified.

AGENDA ITEM 14: ADJOURNMENT

Chair Hegarty called for a motion to adjourn the meeting at 1:43pm. Member Morrow so moved, and Member Horvath seconded. The motion carried.



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PMC Member Participants – March 10, 2026		
ATTENDEES IN BOLD		
Dr. Christopher	Hegarty	The MITRE Corporation Chairman
Bruce	DeCleene	Federal Aviation Administration Government Authorized Representative
Carleen	Adams	Federal Aviation Administration
Roy	Alcantara	The Boeing Company
Jens	Hennig*	General Aviation Manufacturers Association
Steve	Horvath	Garmin Ltd.
Carol	Huegel	RTCA, Inc. President and CEO
Donald	Kauffman	Honeywell International, Inc.
Jim	McClay*	Aircraft Owners and Pilots Association
Mike	McDowell	Collins Aerospace
Rebecca	Morrison	RTCA, Inc PMC Secretary
Donny	Morrow	Air Line Pilots Association
Andrew	Roy*	Aviation Spectrum Resources, Inc.
Heidi	Williams	National Business Aviation Association
Edgar	Wright	U.S. Air Force

* indicates virtual participation.

Other Attendees and Presenters

Name	Organization
Moin Abulhosn	FAA
Mohammed Ahmed*	Boeing
Brian Ast*	FAA
Xavier Audouze*	EASA
John Barry*	FAA
Robert Bouza*	FAA
Peter Brackin*	Honeywell
Ann Cihon*	FAA
Dan Cohen-Nir*	Airbus
Emmanuelle Escorihuela*	Airbus
Tammy Flowe*	FAA
Seth Frick*	Honeywell
Dawn Gidner*	Oliver Wyman
Yahya Golestani*	Honeywell
Anna Guegan*	EUROCAE
Matt Haskin*	FAA
Lee Howard*	Honeywell
Zarthe Jordin	GAMA
Sai Kalyanaraman*	Collins Aerospace
Tom Landers*	Gulfstream
Bob Lee	GXA Consulting
Ellen McGaughy*	Collins Aerospace
Patrick Morrissey*	Collins Aerospace
Siobvan Nyikos*	Boeing
Brenda Ocker*	FAA
Mauro Pagliarini*	EASA
Viral Patel*	FAA
Ted Peterson*	Collins Aerospace
Behlul Poonawalla*	FreeFlight Systems
Andrew Riedel*	Jeppesen
Jean-Luc Robin*	Airbus
Brian Schipper*	Honeywell
Venkata Sishtla*	Collins Aerospace
Brandon Suarez*	Reliable Robotics
Chenelle Tyack*	FAA
Stephen Van Trees*	FAA
Mark Watson*	EUROCAE

* indicates virtual participation